Strategies to Prevent Catheter-Associated Urinary Tract Infections in Acute Care Hospitals: 2014 Update

Author(s): Evelyn Lo, MD; Lindsay E. Nicolle, MD; Susan E. Coffin, MD, MPH; Carolyn Gould, MD, MS; Lisa L. Maragakis, MD, MPH; Jennifer Meddings, MD, MSc; David A. Pegues, MD; Ann Marie Pettis, RN, BSN, CIC; Sanjay Saint, MD, MPH; Deborah S. Yokoe, MD, MPH

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Affiliations: 1. St. Boniface General Hospital and University of Manitoba, Winnipeg, Manitoba, Canada; 2. Health Sciences Centre and University of Manitoba, Winnipeg, Manitoba, Canada; 3. Children’s Hospital of Philadelphia, Philadelphia, Pennsylvania; 4. Centers for Disease Control and Prevention, Atlanta, Georgia; 5. Johns Hopkins University School of Medicine, Baltimore, Maryland; 6. Department of Internal Medicine, University of Michigan Medical School, Ann Arbor, Michigan; 7. Hospital of the University of Pennsylvania and Perelman School of Medicine, University of Pennsylvania, Philadelphia, Pennsylvania; 8. University of Rochester Medical Center, Rochester, New York; 9. Ann Arbor Veterans Affairs Medical Center and the University of Michigan, Ann Arbor, Michigan; 10. Brigham and Women’s Hospital and Harvard Medical School, Boston, Massachusetts; a. These authors contributed equally to this work.

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P U R P O S E

Previously published guidelines are available that provide comprehensive recommendations for detecting and preventing healthcare-associated infections (HAIs). The intent of this document is to highlight practical recommendations in a concise format designed to assist acute care hospitals in implementing and prioritizing their catheter-associated urinary tract infection (CAUTI) prevention efforts. This document updates “Strategies to Prevent Catheter-Associated Urinary Tract Infections in Acute Care Hospitals,” published in 2008. This expert guidance document is sponsored by the Society for Healthcare Epidemiology of America (SHEA) and is the product of a collaborative effort led by SHEA, the Infectious Diseases Society of America (IDSA), the American Hospital Association (AHA), the Association for Professionals in Infection Control and Epidemiology (APIC), and The Joint Commission, with major contributions from representatives of a number of organizations and societies with content expertise. The list of endorsing and supporting organizations is presented in the introduction to the 2014 updates.

S E C T I O N 1: R A T I O N A L E A N D S T A T E M E N T S O F C O N C E R N

I. Burden of CAUTIs

A. Urinary tract infection (UTI) is one of the most common hospital-acquired infections; 70%–80% of these infections are attributable to an indwelling urethral catheter. The burden of CAUTI in pediatric patients is not well defined.

II. Outcomes associated with CAUTI

A. Infection is the most important adverse outcome of urinary catheter use. The CAUTI rates reported in 2011 for facilities reporting to the National Healthcare Safety Network (NHSN) were 0.2–4.8 per 1,000 catheter-days for adult inpatient units and 0–1.6 per 1,000 days for pediatric units. At one Veterans Affairs hospital, 0.3% of catheter-days involved symptomatic UTI.

B. In 2011, CAUTI rates from intensive care units (ICUs) that reported to NHSN ranged from 1.2 to 4.5 per 1,000 urinary catheter–days in adult ICUs and from 1.4 to 3.1 per 1,000 urinary catheter–days in pediatric ICUs. Symptomatic UTIs in adult ICUs voluntarily reporting to NHSN declined from 1990 to 2007, with a range of an 18.6% decline in cardiothoracic units to a 67% decline in medical-surgical ICUs. A 7% reduction was observed nationally in CAUTI incidence reported between 2009 and 2011, with modest reductions in incidence reported from ward locations but no changes in incidence reported from ICUs.

C. During a 3-year period, 61 Quebec hospitals reported that 21% of all bloodstream infections (BSIs) identified...
I. Surveillance definitions
to detect CAUTI

A. The NHSN definition for symptomatic healthcare-associated UTI (http://www.cdc.gov/nhsn) is commonly used but can be difficult to apply to patients with indwelling catheters in place. Localizing signs and symptoms may not be present with a catheter in situ or may not be recognized because of patient comorbidity or inability to communicate due to illness or age.6

B. The most common clinical presentation is fever with a positive urine culture result, without other localizing findings. However, given the high prevalence of bacteriuria in patients with an indwelling catheter in place, this definition lacks specificity.

IV. Reservoir for transmission

A. The drainage bag of the bacteriuric patient is a reservoir for organisms that may contaminate the environment and be transmitted to other patients through the hands of healthcare personnel.23

B. Outbreaks of infections associated with resistant gram-negative organisms attributable to bacteriuria in catheterized patients have been reported.24-26

III. Risk factors for development of CAUTI

A. The duration of catheterization is the most important risk factor for developing infection.27-29 Reducing unnecessary catheter placement and minimizing the duration the catheter remains in situ are the primary strategies for CAUTI prevention.

B. Additional risk factors include female sex, older age, and not maintaining a closed drainage system.20,21 Risk factors for CAUTI among pediatric patients are not well described.

C. Risk factors for developing hospital-acquired urinary tract–related BSI include neutropenia, renal disease, and male sex.22

II. Methods for surveillance of CAUTI

A. Surveillance programs that monitor urine cultures for organisms that may contaminate the environment and be transmitted to other patients through the hands of healthcare personnel.23

B. Use of device-days rather than patient-days as a denominator may mask significant achievements of a successful CAUTI prevention program, as an overall reduction in device-days may increase the ratio of CAUTIs per device-days despite a total reduction in the number of CAUTIs.28

II. Updated relevant literature

A. Reviews

1. A systematic review in hospitalized patients reported that the use of an intervention including a reminder to staff that a catheter was in place and/or a stop order to prompt removal of unnecessary catheters reduced the CAUTI rate by 53%.31

2. A systematic review reported that evidence did not support routine use of indwelling bladder catheters for caesarean section.32

3. A Cochrane review and meta-analysis of bladder wash-
Table 1. Published Guidelines and Recommendations for Prevention of Infections Associated with Short-Term Indwelling Urethral Catheters

<table>
<thead>
<tr>
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<tbody>
<tr>
<td>Trained personnel</td>
<td>C</td>
<td>ND</td>
<td>Yes</td>
</tr>
<tr>
<td>Train patients and family</td>
<td>Yes</td>
<td>ND</td>
<td>Yes</td>
</tr>
<tr>
<td>Hand hygiene</td>
<td>Yes</td>
<td>ND</td>
<td>Yes</td>
</tr>
<tr>
<td>Evaluation of necessity</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>Evaluation of alternative methods</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>Regular review of ongoing need</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>Choice of catheter</td>
<td>U</td>
<td>U</td>
<td>U</td>
</tr>
<tr>
<td>Use smallest gauge catheter</td>
<td>Yes</td>
<td>ND</td>
<td>Yes</td>
</tr>
<tr>
<td>Aseptic technique/sterile equipment</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>Barrier precautions for insertion</td>
<td>Yes</td>
<td>ND</td>
<td>ND</td>
</tr>
<tr>
<td>Antiseptic cleaning of meatus</td>
<td>U</td>
<td>ND</td>
<td>No</td>
</tr>
<tr>
<td>Secure catheter</td>
<td>Yes</td>
<td>ND</td>
<td>No</td>
</tr>
<tr>
<td>Closed drainage system</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>Obtain urine samples aseptically</td>
<td>Yes</td>
<td>ND</td>
<td>Yes</td>
</tr>
<tr>
<td>Replace system if break in asepsis</td>
<td>Yes</td>
<td>ND</td>
<td>ND</td>
</tr>
<tr>
<td>No routine change in catheter</td>
<td>Yes</td>
<td>U</td>
<td>Yes</td>
</tr>
<tr>
<td>Routine hygiene for mental care</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>Avoid irrigation for purpose of preventing infection</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>Separate patients with catheters</td>
<td>U</td>
<td>U</td>
<td>ND</td>
</tr>
<tr>
<td>Use of preconnected system</td>
<td>C</td>
<td>C</td>
<td>ND</td>
</tr>
<tr>
<td>Performance feedback</td>
<td>C</td>
<td>C</td>
<td>ND</td>
</tr>
<tr>
<td>Rates of CAUTI and bacteremia</td>
<td>C</td>
<td>C</td>
<td>ND</td>
</tr>
</tbody>
</table>

Note. C, consider; CAUTI, catheter-associated urinary tract infection; CDC, Centers for Disease Control and Prevention; IDSA, Infectious Diseases Society of America; NHS, UK National Health Service; ND, not discussed; U, unresolved (choice left to individual and patient factors).

out policies to prevent blockage of long-term catheters in adults concluded that evidence was too scanty to conclude whether there were benefits. Trials were generally of poor quality or incompletely reported.

B. Routine postoperative indwelling urethral catheter

1. A prospective randomized trial of thoracic surgery patients managed with epidural analgesia compared morning-after-surgery catheter removal with the catheter remaining in place as long as the thoracic epidural analgesia was functioning. There was a longer time to reach postvoid residuals of less than 200 mL with early removal but no increased need for recatheterization. CAUTI rates were not reported.

C. Catheter materials

1. A prospective randomized 3-arm trial in 24 UK National Health Service (NHS) hospitals compared a standard latex catheter, a latex silver alloy–coated catheter, and a silicone nitrofurazone–impregnated catheter. The rates of symptomatic culture confirmed that urinary infection at 6 weeks were similar in patients who received either of the 2 latex catheters; a small decrease in rates was noted for patients with the nitrofurazone silicone catheter (odds ratio [OR], 0.68 [97.5% confidence interval (CI), 0.48–0.99]; P = .017). It is not clear whether the difference was attributable to the silicone or the antimicrobial agent. The nitrofurazone catheter was associated with greater patient discomfort (OR, 1.39 [97.5% CI, 1.13–1.60]) and increased catheter removal (OR, 1.77 [97.5% CI, 1.51–22.07]). A cost analysis suggested that universal use of a nitrofurazone catheter might be cost-effective in the NHS system, but the analysis was compromised by uncertainty in length-of-stay estimates.

D. Efficacy of prevention programs

The prevention programs reported have varied in components and implementation approaches, and usually multiple interventions have been implemented simultaneously. Decreasing catheter use through restricted indications for placement or duration of catheterization are major components for most programs. All studies used a pre/post intervention trial design.

1. A restrictive urinary catheter policy together with daily review of necessity and discussion of appropriateness of new catheter insertions with emergency medicine and internal medicine physicians decreased catheterization from 17.5% to 6.6% of patients.

2. A statewide program in Michigan focused on educating clinicians about appropriate urinary catheter indications and included daily assessment of continued catheter need during nursing rounds. There was
1. A multicenter qualitative study identified 4 recurrent themes relevant to hospital use of prevention practices: recognizing the value of early catheter removal, focus on noninfectious complications and presence of a "champion," hospital-specific pilot studies for devices, and external forces, such as public reporting.

2. A statewide initiative in Michigan introduced a bladder bundle to decrease CAUTI using a collaborative model and strategies to facilitate implementation, including "engage and educate," "execute," and "evaluate."

3. A qualitative assessment in 12 hospitals in Michigan of perceptions and key issues influencing implementation of CAUTI prevention practices identified difficulty with nurse and physician engagement, patient and family request for indwelling catheters, and catheter insertion practices and customs in the emergency department as common barriers.

F. Surveillance

1. A simulation model comparing denominators of catheter-days and patient-days reported that CAUTI rates were reduced for 93 of 100 simulations. In 27% of stimulations the CAUTI rate (with catheter-days as the denominator) increased, while all others showed greater decreases with a denominator of patient-days rather than catheter-days.

2. Data extracted from electronic chart review were 100% sensitive and 98% specific compared with bedside review to verify the type and presence of a urinary catheter at one Veterans Affairs hospital.

SECTION 4: RECOMMENDED STRATEGIES FOR CAUTI PREVENTION

Recommendations are categorized as either (1) basic practices that should be adopted by all acute care hospitals or (2) special approaches that can be considered for use in locations and/or populations within hospitals where HAI rates are not controlled by use of basic practices. Basic practices include recommendations where the intervention is likely to reduce HAI risk but where there is concern about the risks for undesirable outcomes, where the quality of evidence is low, or where evidence supports the impact of the intervention in select settings (eg, during outbreaks) or for select patient populations. Hospitals can prioritize their efforts by initially focusing on implementing the prevention approaches listed as basic practices. If HAI surveillance or other risk assessments suggest that there are ongoing opportunities for improvement, hospitals should then consider adopting some or all of the prevention approaches listed as special approaches. These can be implemented in specific locations or patient populations or can be implemented hospital-wide, depending on outcome data, risk assessment, and/or local requirements. Each infection prevention recommendation is given a quality-of-evidence grade (see Table 2). Recommendations for preventing and monitoring CAUTI are summarized in the following section and Table 1.

I. Basic practices for preventing CAUTI: recommended for all acute care hospitals

A. Provide appropriate infrastructure for preventing CAUTI

1. Provide and implement written guidelines for catheter use, insertion, and maintenance (quality of evidence: III).

a. Develop and implement facility criteria for acceptable indications for indwelling urinary catheter use. While research assessing the appropriateness...
### Table 2. Grading of the Quality of Evidence

<table>
<thead>
<tr>
<th>Grade</th>
<th>Definition</th>
</tr>
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<tbody>
<tr>
<td>I. High</td>
<td>Highly confident that the true effect lies close to that of the estimated size and direction of the effect. Evidence is rated as high quality when there is a wide range of studies with no major limitations, there is little variation between studies, and the summary estimate has a narrow confidence interval.</td>
</tr>
<tr>
<td>II. Moderate</td>
<td>The true effect is likely to be close to the estimated size and direction of the effect, but there is a possibility that it is substantially different. Evidence is rated as moderate quality when there are only a few studies and some have limitations but not major flaws, there is some variation between studies, or the confidence interval of the summary estimate is wide.</td>
</tr>
<tr>
<td>III. Low</td>
<td>The true effect may be substantially different from the estimated size and direction of the effect. Evidence is rated as low quality when supporting studies have major flaws, there is important variation between studies, the confidence interval of the summary estimate is very wide, or there are no rigorous studies, only expert consensus.</td>
</tr>
</tbody>
</table>

**Note:** Based on Grades of Recommendation, Assessment, Development, and Evaluation (GRADE) and the Canadian Task Force on Preventive Health Care.

of indwelling catheter use is limited, expert consensus–derived catheter indications have been developed. Examples of appropriate indications for indwelling urethral catheter use are limited and include the following:

1. **Perioperative use for selected surgical procedures, such as urologic surgery or surgery on contiguous structures of the genitourinary tract; prolonged surgery; large volume infusions or diuretics during surgery; intraoperative monitoring of urine output needed.**

2. **Hourly assessment of urine output in patients in an ICU.**

3. **Management of acute urinary retention and urinary obstruction.**

4. **Assistance in healing of open pressure ulcers or skin grafts for selected patients with urinary incontinence.**

5. **As an exception, at patient request to improve comfort (e.g., end-of-life care).**

**Ensure that only trained, dedicated personnel insert urinary catheters (quality of evidence: III).**

**Ensure that supplies necessary for aseptic technique for catheter insertion are available and conveniently located (quality of evidence: III).**

**Implement a system for documenting the following in the patient record: physician order for catheter placement, indications for catheter insertion, date and time of catheter insertion, name of individual who inserted catheter, nursing documentation of placement, daily presence of a catheter and maintenance care tasks, and date and time of catheter removal. Record criteria for removal and justification for continued use (quality of evidence: III).**

**Record criteria for removal and justification for continued use (quality of evidence: III).**

**Record in a standard format for data collection and quality improvement purposes and keep accessible documentation of catheter placement (including indication) and removal.**

**Ensure that there are sufficient trained personnel and technology resources to support surveillance for catheter use and outcomes (quality of evidence: III).**

**Perform surveillance for CAUTI if indicated on the basis of facility risk assessment or regulatory requirements**

1. **Identify the patient groups or units in which to conduct surveillance on the basis of risk assessment, considering frequency of catheter use and potential risk (e.g., types of surgery, obstetrics, critical care; quality of evidence: III).**

2. **Use standardized criteria, such as NHSN definitions, to identify patients who have a CAUTI (numerator data; quality of evidence: III).**

3. **Collect information on catheter-days and patient-days (denominator data) and indications for catheter insertion for all patients in the patient groups or units being monitored (quality of evidence: III).**

4. **Calculate CAUTI rates and/or standardized infection ratio (SIR) for target populations (quality of evidence: III).**

5. **Use surveillance methods for case finding that are documented to be valid and appropriate for the institution (quality of evidence: III).**

**Consider providing unit-specific feedback (quality of evidence: III).**

**Provide education and training**

1. **Educate healthcare personnel involved in the insertion, care, and maintenance of urinary catheters about CAUTI prevention, including alternatives to indwelling catheters, and procedures for catheter insertion, management, and removal (quality of evidence: III).**

2. **Assess healthcare professional competency in catheter use, catheter care, and maintenance (quality of evidence: III).**
D. Use appropriate technique for catheter insertion
1. Insert urinary catheters only when necessary for patient care and leave in place only as long as indications remain (quality of evidence: II).
2. Consider other methods for bladder management, such as intermittent catheterization, where appropriate (quality of evidence: II).
3. Practice hand hygiene (based on CDC or World Health Organization guidelines) immediately before insertion of the catheter and before and after any manipulation of the catheter site or apparatus (quality of evidence: III).
4. Insert catheters following aseptic technique and using sterile equipment (quality of evidence: III).
5. Use sterile gloves, drape, and sponges; a sterile or antiseptic solution for cleaning the urethral meatus; and a sterile single-use packet of lubricant jelly for insertion (quality of evidence: III).
6. Use as small a catheter as possible consistent with proper drainage, to minimize urethral trauma (quality of evidence: III).

E. Ensure appropriate management of indwelling catheters
1. Properly secure indwelling catheters after insertion to prevent movement and urethral traction (quality of evidence: III).
3. Replace the catheter and the collecting system using aseptic technique when breaks in aseptic technique, disconnection, or leakage occur (quality of evidence: III).
4. For examination of fresh urine, collect a small sample by aspirating urine from the needleless sampling port with a sterile syringe/cannula adaptor after cleansing the port with disinfectant (quality of evidence: III).
5. Obtain larger volumes of urine for special analyses aseptically from the drainage bag (quality of evidence: III).
   a. Keep the collecting bag below the level of the bladder at all times; do not place the bag on the floor (quality of evidence: III).
   c. Empty the collecting bag regularly using a separate collecting container for each patient. Avoid touching the draining spigot to the collecting container (quality of evidence: III).
7. Employ routine hygiene; cleaning the meatal area with antiseptic solutions is unnecessary (quality of evidence: III).
II. Special approaches for preventing CAUTI
Perform a CAUTI risk assessment. These special approaches are recommended for use in locations and/or populations within the hospital with unacceptably high CAUTI rates or SIRs despite implementation of the basic CAUTI prevention strategies listed previously.
1. Implement an organization-wide program to identify and remove catheters that are no longer necessary using one or more methods documented to be effective (quality of evidence: II).
   a. Develop and implement institutional policy requiring periodic (usually daily) review of the necessity of continued catheterization.
   b. Consider utilizing electronic or other types of reminders (Figure 1) of the presence of a catheter and required criteria for continued use.27 Some examples include the following:
      i. Automatic stop orders requiring review of current indications and renewal of order for continuation of the indwelling catheter.
      ii. Standardized electronic or paper reminders of persistent catheters together with current catheter indications (Figure 1) targeting either physicians or nurses.
   c. Conduct daily review during rounds of all patients with urinary catheters by nursing and physician staff to ascertain the necessity of continuing catheter use.
2. Develop a protocol for management of postoperative urinary retention, including nurse-directed use of intermittent catheterization and use of bladder scanners (quality of evidence: II).
   a. If bladder scanners are used, clearly state indications, train nursing staff in their use, and disinfect between patients according to manufacturers’ instructions.
3. Establish a system for analyzing and reporting data on catheter use and adverse events from catheter use (quality of evidence: III).
   a. Calculate device utilization ratio (device-days/patient-days) to supplement CAUTI rates.
   b. Define and monitor adverse outcomes in addition to CAUTI, including catheter obstruction, unintended removal, catheter trauma, or reinsertion within 24 hours of removal.
   c. For analysis, stratify measurements of catheter use and adverse outcomes by relevant risk factors (eg, sex, age, ward, duration). Review data in a timely fashion and report to appropriate stakeholders.
III. Approaches that should not be considered a routine part of CAUTI prevention
1. Do not routinely use antimicrobial/antiseptic-impregnated catheters (quality of evidence: I).
2. Do not screen for asymptomatic bacteriuria in catheterized patients (quality of evidence: II).
3. Do not treat asymptomatic bacteriuria in catheterized patients except before invasive urologic procedures (quality of evidence: I).
   a. Do not perform continuous irrigation of the bladder
**Urinary Catheter Reminder**

**DATE:** __/__/____

This patient has had an indwelling urethral catheter since __/__/____

Please indicate below EITHER (1) that the catheter should be removed OR (2) that the catheter should be retained. If the catheter should be retained, please state ALL of the reasons that apply.

☐ Please **discontinue** indwelling urethral catheter; **OR**

☐ Please **continue** indwelling urethral catheter because patient requires indwelling catheterization for the following reasons (please check all that apply):

☐ Urinary retention

☐ Very close monitoring of urine output and patient unable to use urinal or bedpan

☐ Open wound in sacral or perineal area and patient has urinary incontinence

☐ Patient too ill or fatigued to use any other type or urinary collection strategy

☐ Patient had recent surgery

☐ Management of urinary incontinence on patient’s request

☐ Other—please specify

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IV. Unresolved issues
1. Use of antiseptic solution versus sterile saline for meatal cleaning before catheter insertion.
2. Use of urinary antiseptics (eg, methenamine) to prevent UTI.
3. Use of catheters with valves.
4. Spatial separation of patients with urinary catheters in place to prevent transmission of pathogens that could...
colonize urinary drainage systems.

5. Antimicrobial prophylaxis at catheter removal to prevent symptomatic infection.

SECTION 5: PERFORMANCE MEASURES

I. Internal reporting

These performance measures are intended to support internal hospital quality improvement efforts and do not necessarily address external reporting needs. The process and outcome measures suggested here are derived from published guidelines, other relevant literature, and the opinions of the authors. Report both process and outcome measures to senior hospital leadership, nursing leadership, and clinicians who care for patients at risk for CAUTI.

A. Process measures

1. Compliance with documentation of catheter insertion and removal dates.
   a. Conduct random audits of selected units and calculate compliance rate:
      i. Numerator: number of patients with urinary catheters in the unit with proper documentation of insertion and removal dates.
      ii. Denominator: number of patients in the unit with a urinary catheter in place at some time during admission.
      iii. Multiply by 100 so that the measure is expressed as a percentage.

2. Compliance with documentation of indication for catheter placement.
   a. Conduct random audits of selected units and calculate compliance rate:
      i. Numerator: number of patients with urinary catheters in the unit with an appropriate indication for the catheter.
      ii. Denominator: number of patients in the unit with a urinary catheter in place.
      iii. Multiply by 100 so that the measure is expressed as a percentage.

B. Outcome measures

1. Assess rates of symptomatic CAUTI, stratified by risk factors (eg, ward).
   a. Although the validity of the current CDC/NHSN definition for symptomatic CAUTI for comparison of facility-to-facility outcomes is not established, measurement of rates allows an individual facility to gauge the longitudinal impact of implementation of prevention strategies.
      i. Numerator: number of symptomatic CAUTI in each location monitored.
      ii. Denominators: (a) total number of urinary catheter–days for all patients in each location with an indwelling urinary catheter; (b) total number of patient-days for all patients in each location monitored.
      iii. Multiply by 1,000 so that measure is expressed as cases per 1,000 catheter-days or by 10,000 to express as cases per 10,000 patient-days.

2. Rates of BSI attributable to CAUTI.
   a. Use NHSN definition for secondary BSI (available at http://www.cdc.gov/nhsn.html) when blood culture organism matches urine specimens and patient meets criteria for CAUTI.
      i. Numerator: number of episodes of BSIs attributable to CAUTI.
      ii. Denominator: total number of urinary catheter-days for all patients in each location monitored who have an indwelling urinary catheter in place.
      iii. Multiply by 1,000 so that the measure is expressed as cases per 1,000 catheter-days.

3. SIR.
   a. The SIR is a summary measure used to track HAIs at a national, state, or facility level over time. SIR adjusts for the different types of patients in healthcare facilities.
      i. The ratio is calculated by dividing the observed number of CAUTIs by the predicted number of CAUTIs.
      ii. The predicted number of infections is an estimated number of CAUTIs based on infections reported to NHSN during a baseline period (currently 2009 for CAUTI, risk adjusted for patient care location and facility characteristics).

II. External reporting

There are many challenges in providing useful information to consumers and other stakeholders while preventing unintended adverse consequences of public reporting of HAIs. Recommendations for public reporting of HAIs have been provided by the Healthcare Infection Control Practices Advisory Committee, the Healthcare-Associated Infection Working Group of the Joint Public Policy Committee, and the National Quality Forum. In January 2012, most acute care facilities began reporting CAUTIs from adult and pediatric ICUs to NHSN to meet the requirements of the Centers for Medicare and Medicaid Services Inpatient Prospective Payment System FY2012 final rule.

The validity of the current CDC/NHSN definition for CAUTI for comparing facility-to-facility outcomes is not established, so exercise caution in interfacility comparison of CAUTI rates. Use of hospital claims data to compare hospital-acquired CAUTI rates has also not yet been validated.

A. State and local requirements

1. Hospitals in states that have mandatory reporting requirements must collect and report the data required by the state. For information on state and federal requirements, check with your state or local health department.
Table 3. Fundamental Elements of Accountability for Healthcare-Associated Infection Prevention

Senior management is responsible for ensuring that the healthcare system supports an infection prevention and control (IPC) program that effectively prevents healthcare-associated infections (HAIs) and the transmission of epidemiologically important pathogens.

Senior management is accountable for ensuring that an adequate number of trained personnel are assigned to the IPC program and adequate staffing of other departments that play a key role in HAI prevention (e.g., environmental services).

Senior management is accountable for ensuring that healthcare personnel, including licensed and nonlicensed personnel, are adequately trained and competent to perform their job responsibilities.

Direct healthcare providers (such as physicians, nurses, aids, and therapists) and ancillary personnel (such as environmental service and equipment processing personnel) are responsible for ensuring that appropriate IPC practices are used at all times (including hand hygiene, standard and isolation precautions, and cleaning and disinfection of equipment and the environment).

Senior and unit leaders are responsible for holding personnel accountable for their actions.

IPC leadership is responsible for ensuring that an active program to identify HAIs is implemented, that HAI data are analyzed and regularly provided to those who can use the information to improve the quality of care (e.g., unit staff, clinicians, and hospital administrators), and that evidence-based practices are incorporated into the program.

Senior and unit leaders are accountable for ensuring that appropriate training and educational programs to prevent HAIs are developed and provided to personnel, patients, and families.

Personnel from the IPC program, the laboratory, and information technology departments are responsible for ensuring that systems are in place to support the surveillance program.

Section 6: Examples of Implementation Strategies

Accountability is an essential principle for preventing HAIs. It provides the necessary translational link between science and implementation. Without clear accountability, scientifically based implementation strategies will be used in an inconsistent and fragmented way, decreasing their effectiveness in preventing HAIs. Accountability begins with the chief executive officer and other senior leaders who provide the imperative for HAI prevention, thereby making HAI prevention an organizational priority. Senior leadership is accountable for providing adequate resources needed for effective implementation of an HAI prevention program. These resources include necessary personnel (clinical and nonclinical), education, and equipment (Table 3).

Interventions to assist with program implementation that have been reported to be associated with improved outcomes are provided in this section. The references provided are published studies of CAUTI quality improvement projects that specifically describe outcomes. These programs are normally multifactorial and include elements of most or all of the 4 categories of implementation approaches. Practical approaches for problem solving of potential barriers to implementation are provided in Table 4.

I. Engage

Quality improvement projects directed toward improving compliance with CAUTI guidelines have used various techniques to engage the hospital staff to raise awareness of the issue and increase buy-in.

II. Educate

A. Develop a multidisciplinary team
   1. Physician-led team
   2. Nursing-led team
   3. Leadership of team not specified

B. Involve local champions to promote the program

C. Utilize peer networking

II. Educate

Education of the hospital staff can include in-person sessions or educational material available in paper format or electronically. The educational sessions may outline the evidence behind the guidelines, indicate the goals of the program, and target specific aspects of CAUTI prevention.

A. Provide educational sessions
   1. Appropriate catheter care
   2. Appropriate indications for catheter insertion
   3. Insertion technique
   4. Hand hygiene education
   5. Physician-directed education
   6. Alternatives for indwelling catheters

B. Provide educational materials
   1. Indications for urinary catheter utilization
   2. Decision-making algorithm
   3. Bedside binders
   4. Unit-based educational materials
   5. Online learning materials
   6. Patient/family educational materials

III. Execute

The process for making quality improvement changes employs new protocols and algorithms. Interventions may be grouped into “bundles” of practices to be implemented simultaneously. Computer order entry is also increasingly being used to prompt change.

A. Standardize care processes
   1. Provide daily nursing reminders to physicians to re-
TABLE 4. Problem Solving for Implementation of Programs to Prevent Catheter-Associated Urinary Tract Infection (CAUTI)

<table>
<thead>
<tr>
<th>Barriers</th>
<th>Possible solutions</th>
</tr>
</thead>
<tbody>
<tr>
<td>I. Engagement</td>
<td>Get buy-in before implementation. For example, ask, “Who do we have to convince on this floor?” Have that person help to develop the plan or participate in the education for that unit. Listen to nurses’ concerns and address them to nurses’ satisfaction. Provide education and equipment/materials to facilitate alternative nursing strategies for incontinence care.</td>
</tr>
<tr>
<td>A. Some nurses may not be on board with indwelling urinary catheter removal</td>
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<tr>
<td>B. Lack of or problems with nurse champions</td>
<td>Identify the types of champions who work in your organization. Not a one-size-fits-all strategy. For example: Use nurse educators as champions. Have more than one nurse champion, eg, cochampions, all nurse managers and educators. An LPN can be the champion if she or he is someone who others on the unit respect and go to for advice. Recognize nurse champions via such mechanisms as certificates of recognition, annual evaluation appraisals, newsletters, and notifying the chief nursing officer.</td>
</tr>
<tr>
<td>• Nurse managers tell your team that they are “too busy” to implement the new practice.</td>
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<tr>
<td>• Individuals identified as champions do not go out on the unit and do not have direct contact with inpatients.</td>
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<tr>
<td>C. Lack of physician buy-in to new practice or physicians are resistant to change in general</td>
<td>Provide data about urinary catheter use and feedback to physicians about monthly indwelling urinary catheter prevalence and CAUTI rates. Provide one-on-one education (evidence-based and patient-safety oriented). Engage medical leadership support (eg, chief of staff). Involve physicians as much as possible in planning, education, and implementation; include physicians on your team. Identify a physician champion who will Meet with other physicians to get them on board. Back up nurses when there is a disagreement. Conduct CME. Present evidence, eg, highlight how often physicians have a patient with an indwelling urinary catheter and forget.</td>
</tr>
<tr>
<td>• Do not see indwelling urinary catheters as a risk.</td>
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<tr>
<td>• “Way down on their priority list.”</td>
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<tr>
<td>• Can’t get physicians to buy in to the new practice bundle because they do not want to “make waves.”</td>
<td></td>
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<tr>
<td>D. Lack of physician champion</td>
<td>In some institutions, physicians may tend to go along with nurse recommendations, so they rely heavily on nurse champions. The new practice could be seen as a “nursing initiative.” Also see lack of physician buy-in above.</td>
</tr>
<tr>
<td>E. Leadership does not see CAUTI as a priority</td>
<td>Prepare and present a business case to help convince leadership that the time and cost factors for implementing the new practice would be worth it. Present a good business case. Remind leadership about the CMS nonpayment rule. Be sure leadership gets monthly CAUTI/catheter use data.</td>
</tr>
<tr>
<td>F. Large hospital makes unit-to-unit rollout difficult</td>
<td>Create unit-based teams with stakeholders from different units/departments.</td>
</tr>
<tr>
<td>G. General guidance</td>
<td>Get people on the team who feel that CAUTI is worth working on. Highlight staff who have adopted the new practice. Know the system and how to get practice changes through relevant committees.</td>
</tr>
<tr>
<td>Barriers</td>
<td>Possible solutions</td>
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<tr>
<td><strong>II. Education</strong></td>
<td>Content</td>
</tr>
<tr>
<td>A. Gaps in knowledge of infectious and noninfectious consequences of CAUTI for patients</td>
<td>• Distribute signs and pocket guides with insertion/DC criteria.</td>
</tr>
<tr>
<td>• CAUTI not seen to be as serious as other infections.</td>
<td>• Share safety and quality literature.</td>
</tr>
<tr>
<td>• Belief that since the patient is going to be on bed rest the catheter is indicated.</td>
<td>Options on how to educate staff</td>
</tr>
<tr>
<td>• Not thinking about an indwelling urinary catheter as an invasive device or as a less risky device compared with other devices, such as central venous catheters.</td>
<td>• Create tailored educational materials. Use different materials for infection preventionists, nurses, physicians, clinical leadership, and perhaps for each unit, depending on what motivates staff in that unit (eg, decrease length of stay, ambulate patient, decrease UTI risk).</td>
</tr>
<tr>
<td>• Belief that catheters are helpful to prevent development of pressure ulcers.</td>
<td>• Nurses</td>
</tr>
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<td></td>
<td>• Education mandated by nurses’ direct supervisor.</td>
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<td>• Educate on the floor, in grand rounds, other venues.</td>
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<td></td>
<td>• If it is difficult to educate all staff, as in a large hospital, create computerized education modules.</td>
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<tr>
<td>B. Not knowing what to do to prevent CAUTI</td>
<td>HICPAC guidelines</td>
</tr>
<tr>
<td>C. Nurses’ schedules are inflexible, so difficult to do education</td>
<td>Rather than having the nurses attend education sessions, bring the education to the bedside (eg, doing competencies on the unit, talking with nurses one to one during the point prevalence assessments).</td>
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<tr>
<td>• Overtime not allowed.</td>
<td>Incorporate education on CAUTI into annual competency testing (eg, at the same time that CPR is renewed).</td>
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<tr>
<td>• No “dedicated” time away from patient care.</td>
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<tr>
<td><strong>III. Execute</strong></td>
<td></td>
</tr>
<tr>
<td>A. Eliminate unnecessary placement of indwelling urinary catheters</td>
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</tbody>
</table>
B. Ensure proper insertion technique
   1. Nonaseptic insertion technique, by nurses, aides, nursing care assistants, medical students.

C. Timely discontinuation of indwelling urinary catheters
   1. Nursing workload
      a. Nurses are concerned that they will have to spend more time cleaning up patients if the indwelling urinary catheter is removed.
      b. General feeling of being overworked (“just trying to get through my shift”).
      c. What you might see:
         • Nurses tell the physician or other nurses, “I do not want this catheter out” (or that the physician needs ins and outs).
         • Especially problematic on weekends—no one is monitoring catheter removal.

   2. Shift schedules hamper communication among nurses
      • 3-day, 12-hour shifts and block schedules can make it difficult to share information across shifts and departments.

   3. No catheter policy on discontinuation in place

   4. Patient or family request
      • Nurses and/or physicians believe their patients want to keep the catheter. Some patients do (eg, because they are incontinent or do not want to get out of bed) and will ask their nurses and physicians to keep it in even if it is not indicated.

   5. Patient safety: balancing risk of falls
      • Competing priorities: well-intended misconception that urinary catheters prevent falls, as a fall is a “never event” that is also being assessed as a quality measure.

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Develop competencies for those who insert catheters. Restrict catheter insertion practice to RNs. Develop a policy on catheter insertion techniques if none is in place.

Monitor
   • Catheter patrol: daytime charge nurses monitor which patients have indwelling urinary catheters, assist with toileting, and assess indications. If not indicated, talk with bedside nurse or ask physicians to DC.
   • Daily assessment tool: bedside nurse assesses indications for continued use and, if not indicated, nurses discuss removal with physician.

Feedback
   • Data board in nurse units with monthly indwelling urinary catheter prevalence and CAUTI rates.
   • Nurse aides delegated to prioritize toileting activities over other activities (eg, stocking supplies or cleaning equipment).
   • Share experiences where nurses report positive experiences from catheter removal programs.

Identify a nurse champion on each shift.

Develop a policy on discontinuation.

Discuss risks of indwelling urinary catheters with patients and families.

Review documentation of the rationale for use and reinforce use of appropriate indications.

Institute fall prevention strategies. For example:
   • Instruct the patient to request assistance.
   • Provide the patient with nonskid footwear.
   • Ensure that the path to the restroom is free of obstacles.
   • Evaluate chair and bed height.
   • Ensure that assistive devices (if being used) are within patient reach.
   • Engage the patient and family in efforts to provide assistance as needed.
   • Use other strategies as determined by nursing care plan and institutional policy.

Incorporate urinary management (eg, planned toileting) as part of broader fall prevention program.

Remind nurses that urinary catheters do not reduce fall rates and can increase fall rates if patients trip over catheters.
<table>
<thead>
<tr>
<th>Barriers</th>
<th>Possible solutions</th>
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<tbody>
<tr>
<td>6. Nurses are not confident speaking with physicians about removal</td>
<td>Find a physician champion to support nurse requests for removal. Nurse manager prompts nurses to speak with physicians. Education on communication. Identify if nurses are reluctant to speak to all physicians or just particular physicians; tailor solution if individual physicians resist catheter removal. If nurses are confident to place catheters autonomously (without orders) but not remove them, highlight this contradiction.</td>
</tr>
<tr>
<td>7. Physician resistance to nurses discontinuing indwelling urinary catheters using an automatic stop order</td>
<td>Nurses prompt physicians for DC order as an initial strategy to build rapport. Identify a physician champion who can act as an advocate.</td>
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<tr>
<td>8. Lack of physician buy-in</td>
<td>...</td>
</tr>
<tr>
<td>• See lack of physician buy-in above</td>
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<tr>
<td>9. Resistance to early indwelling urinary catheter removal—surgeons and urologists</td>
<td>Physician champion presents information at medical staff meeting about indwelling urinary catheter indications and nonindications. Work with the physician assistants to DC indwelling urinary catheters on day 2 after surgery. Engage a surgeon and/or urologist as a physician champion and work with them to establish conditions under which the catheter can be retained. Recognize that urology patients may have unique and appropriate indications for placing and keeping catheters beyond the HICPAC indications. Also see lack of physician buy-in above.</td>
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<tr>
<td>10. Indwelling urinary catheters left in when patient is transferred within the hospital (eg. catheter placed in surgery, patient goes up to ICU, then to floor)</td>
<td>Establish process to ensure that all lines and devices are reviewed and removed (if appropriate) prior to transfer. Consider changes to transfer forms to include information about catheter presence, date of insertion, and indication.</td>
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</table>

**Note.** This table was created by Sarah Krein, Jane Forman, Christine Kowalski, Laura Damsehroder, Molly Harrod, Milisa Manojlovich, and Sanjay Saint for [http://www.catheterout.org](http://www.catheterout.org). Additional resources are available at the website. CME, continuing medical education; CMS, Centers for Medicare and Medicaid Services; CPR, cardiopulmonary resuscitation; ED, emergency department; DC, discontinue; HICPAC, Healthcare Infection Control Practices Advisory Committee; LPN, licensed practical nurse; UTI, urinary tract infection.
move unnecessary catheters, 55,36,61,63-65,73
2. Standardize indications for urinary catheter placement, 62,55-57,60,65
3. Utilize bladder bundles, 42,54,66,69,72,74
4. Develop a nurse-driven protocol to discontinue catheter if no longer meeting criteria, 42,58,60,71
5. Employ computerized order entry
   a. Admitting physician alert requiring confirmation of continued indication for previously placed catheters, 71
   b. Change of physician order set from “insert Foley catheter” to patient-initiated “void on call” for appropriate procedures, 69
   c. Mandatory order to remove catheter at 5 days, 70
   d. Best-practice order sets, 62
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7. Utilize bladder scanners to measure urine volume, 57,62,63,71
8. Standardize products, 42,58,62-64
9. Increase availability of bedside commodes, 63
10. Conduct individual case reviews, 61
11. Create redundancy of educational materials
    a. Posters in units, 57,62
    b. Pocket cards, 62

IV. Evaluate
The success of a CAUTI quality improvement program can be measured by decreased rates of CAUTI, by decreased catheter-days, and by uptake of a new intervention. Most programs have found that providing feedback to the hospital or unit increases awareness.

A. Measure performance
   1. Compliance with bundle, 43,67,74
   2. Compliance with hand hygiene, 43,67,72,74

B. Provide feedback to staff
   1. CAUTI rates by ward, 58,68
   2. CAUTI rate by hospital, 55,56,67
   3. Hand hygiene rate, 58,67
   4. Catheter care compliance, 43,67
   5. Costs of UTI, 16

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Address correspondence to Lindsay E. Nicolle, MD, GG-443 Health Sciences Centre, 820 Sherbrook Street, Winnipeg, Manitoba R3A 1R9, Canada (lnicolle@exchange.hsc.mb.ca).

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